BOT charges to the Task Force and Working Group
- Working Group to perform a comprehensive review of CUNY's student activity fee policy infrastructure and make recommendations for changes to this system in compliance with prevailing law and best practice
- Task Force to be the mechanism by which student and campus stakeholders are consulted and engaged in the process of review and redesign of the student activity fee policy infrastructure and allocation process
- Working Group to provide technical assistance to Task Force as needed

Concern of BOT:
- Legal compliance (Case law: Southworth/viewpoint neutrality; Amidon/unbridled discretion)
- Policy and political considerations

How should SAFs be spent?
- Who decides?
- How are decisions made?
- What is the role of college associations?
- Should SAFs be funding college services (e.g., an evening nurse, child care centers, athletics)?
- SAFs have been to make up for college short-falls. Will the university pick up the costs of the services historically paid for with SAFs?
- What would it mean for CUNY to provide the services outright? And would CUNY do it?

Are SAFs soft or tax levy funds?
- If tax levy, then how did this happen because up until 2 years ago they were non-tax levy funds? Are there documents that outline the HOW?
- Easier to spend SAFs if they are not tax levy; CUNY procurement process for tax levy dollars are onerous
- If SAFs go to college associations must they be treated as state funds/tax levy?
- Student-paid dues are to be treated as tax levy funds (Cathy to provide written policy)

Earmarks
- What are earmarks?
- Who decides to create earmarks?
- How do they work?
- Who authorizes the spending? (What is the allocating body?)
- What happens when an earmarked entity/service ceases to exist?
- Are earmarks completely out? If not, which remain?
• Surpluses/Reserves:
  o Why do they occur?
  o How are they used?
  o Who decides?
  o What is the process?
  o Are surpluses being intentionally created by the colleges? (E.g., how is it possible for a college to be sitting on a $1.5 million surplus?)

• Fiscal Accountability Handbook
  o Still “the law of the land?”
  o Operational changes
  o J. Davis/OGC memo on fiscal accounting/procurement guidelines (Group needs copy)

• Referenda
  o can be used to decide to increase/decrease overall SAF funding
  o cannot be used to decide which groups get money or how much they get

• Best Practices: look at other large public institutions.
  o SUNY
  o CSU
  o U Wisconsin
  o University of California
  o University of Florida

• CUNY survey needs to be done to determine the # of Board and local earmarks for student groups/organizations at each college
  o How many defunct groups are still receiving earmarks?
  o What college services are being paid out of SAF funds
  o Who on campus collects the funds?
  o Who authorizes the spending? (What is the allocating body?)
  o What are some of the things being paid for?
  o What counts as student services?
  o What counts as clubs?
  o What counts as student activities?

• Rental fees for use of campus facilities Use Policy
  o Costs: Public Safety
  o Priority of Use
  o Direct costs/User fees

• What is the policy on providing organizations external to CUNY with SAFs?